

MCGILL DAILY

DEPOT LEGAL BIBLIOTHEQUE NATIONALE

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by gladys daoud

Twelve French lecturers sacked

Most of the lecturers in McGill's French department have received notification that their contracts will not be renewed at the end of the year.

This follows recent assurances to Senate by Robert Vogel, Dean of Arts, that the university's proposed budget cuts would not lead to dismissals or non-renewal of contracts.

The letters of notification have been sent to 12 of the French department's 15 lecturers and advises them that their contracts will not be renewed in accordance with the Deans' Report of April, 1971.

The Report recommended that "lecturers currently on staff who have not been accepted in the Languages Teaching Cen-

ter should not be reappointed lecturers after the 71-72 session."

The committee which drew up the Report based its recommendation upon two factors: the university expected a decline in enrolment within "the next five years or less" and the French department had an "imbalance" in the staff, creating a situation where, as one lecturer put it, "there were too few professors and too many lecturers."

Although the Report merely made recommendations about future options open to the French department, the letters of non-renewal refer to "the decision" of the Committee which prepared the document.

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Dean of Management Howard Ross

daily photo by harold rosenberg

by jamal shamsie

Management to expand

The McGill Faculty of Management is expanding its program in an attempt to legitimize an increase in its share of the university's budget.

Plans outlined in the Memorandum from Howard Ross, Dean of the Faculty of Management, call for two-fold action. Ross hopes to add to the size of his faculty by increasing freshman enrolment at both the undergraduate and the graduate level. He also expects his faculty to offer more of the required courses for Commerce and Management students independently of other faculties.

(The memorandum from Ross can be found on page 8 of the Daily.)

These plans, drawn up by the Faculty of Management to justify their increased budget allocations, could result in changes in the operation of other faculties, especially Arts and Science.

The added attractiveness of the Faculty of Management, partly resulting from the construction of its new building on Sherbrooke, could lead to a drop in enrolment in Arts and Science.

At the same time, Management students presently taking courses in the faculties of Arts and Science would no longer take courses offered in these faculties. Departments which could be affected would include Economics, Sociology, Mathematics and Political Science.

Robert Vogel, Dean of Arts, was not available for comment on how the Management Faculty decisions would affect the functioning of the Arts departments involved in such a move.

However, Captain A. J. Rostaing, Administrative Assistant to the Faculties of Arts and Science, agreed that certain departments, such as Economics and Sociology, would have to consider "changes in orientation" as a result of the Faculty of Management's expansion program.

He added that the new policy decisions of the Faculty of Management only "reflect the present trend towards specialization" that presently exists in our society.

However, Rostaing doubted

any of the university departments would be affected seriously. He mentioned the Department of Classics, which faced possible closure some time ago, yet exists today with a reasonable student enrolment.

Graham Smith, Chairman of the Economics Department, refused to comment on the new policies announced by the Faculty of Management. However, he gave the impression that his department was dissatisfied with the proposals.

S. J. Shapiro, Associate Dean of the Faculty of Management, defended his faculty's position. Shapiro claimed that the provincial government was trying to promote professional education throughout the province of Quebec.

"I believe that McGill has systematically starved Management education," he declared. "We are now simply trying to alter an imbalance that has already been existing."

Shapiro believes that Sir George Williams University is far ahead of McGill in Management education and consequently, stresses the need for McGill to "at least pull even."

The Associate Dean felt that his faculty lacked facilities and was short of teaching personnel, and therefore needed an increased budget to allow for expansion. As he said, "expansions are only possible if services justify them."

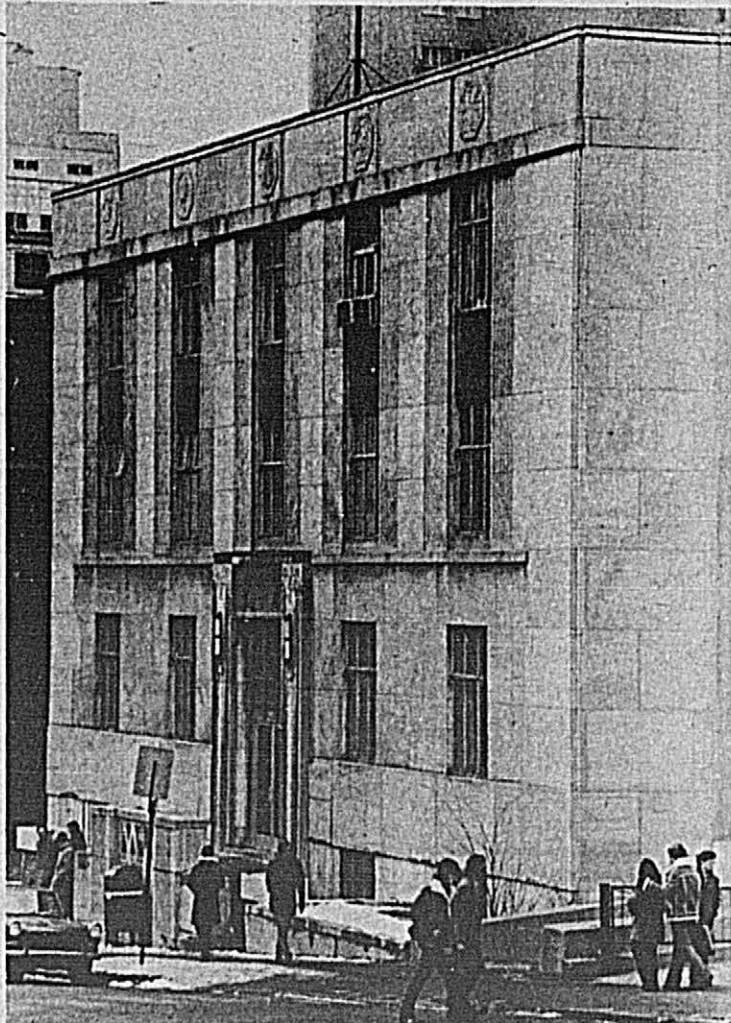
Shapiro admitted that attempts were being made by the Management Faculty to attract more students into Management and Administration, and that more departmental courses were to be offered to Management students.

He felt that the Commerce degrees in the past have been "primarily social science degrees with a business flavour" and that the newly introduced revised program offered by his Faculty this year were "much more intellectually exciting."

He added that these new programs differ from those offered by Sir George, whose programs "are heavily concentrated on management and administration."

The McGill programs, according to the Associate Dean, are being expanded to include health and welfare agencies. Shapiro indicated that his faculty also makes it compulsory for students to take cer-

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daily photo by harold rosenberg

THE FRENCH DEPARTMENT, housed in Peterson Hall, has decided not to renew the contracts of 12 of its 15 lecturers for reasons that have nothing to do with their academic qualifications.

TODAY

**ENGLISH DEPARTMENT
DRAMA PROGRAM:** Auditions
for spring production: Three
Sisters by Chekhov. Forms
available in Arts 125, 6 pm on.

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QUEBECOIS FESTIVAL. There will
be a meeting for all interested in
helping to organize this festival.


ISA

Union 327
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6:00 p.m.

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available at Union box office,
Union 401, or phone 392-8942.

CHRISTIAN FELLOWSHIP: The
Jesus people, with Ray Skelton,
ex-gang leader now heading
Rehabilitation Center in Mon-
treal. Union 307, 8:30-9 am;
Union B23, 1 pm.

**CHINESE STUDENTS' SO-
CIETY:** Executive meeting; all
welcome. Union 327, 7:30 pm.

COMMUNITY MCGILL: Baby-
sitter, 1:30-3:30 Wed. afternoon
urgently needed. Union 414, 12-
2; 392-8980.

SAVOY SOCIETY: Full punc-
tual rehearsal. B23-24, 7 pm.

FIGURE SKATING: Instruc-
tional and team practice. Winter
stadium, 10.

PRE-MED SOCIETY: "Ruptured
Discs and Spinal Fusion." McIn-
tyre, Palmer Howard, 1 pm.

**ISRAELI AND INTERNAT-
IONAL FOLK-DANCING:** All
welcome to dance with us, but if
we have to meet in the
basement we don't have a
prayer. Union ballroom or
basement, 1 pm.

OLD MCGILL: Graduate photos.
Gerald Cambell Studios, 1110
Sherbrooke W., phone 892-7023.

BREAD AND ROSES: General
meeting. B26, 1-3 pm.

**ENGLISH DEPARTMENT FILM
SERIES:** Intolerance, by D. W.
Griffith. 25c. L219, 4-6; PSCA, 8-
10.

SZO: Are you interested in get-
ting involved in Israeli-oriented
campus activities? 3460
Stanley, 6 pm.

CHORAL SOCIETY: Men's
practice at 6, general practice
at 6:30. B26-27. Executive
meeting 5:30 in Union 413.

**RADIO MCGILL PUBLIC AF-
FAIRS DEPT:** Is expanding.
Several good positions
available. Contact chief of
public affairs - Wojtek. 392-
8931. Leave name and number.

ISA: Council meeting, re:
petition and festival. Union 327,
5:30-7.

DEBATING UNION: Meeting for
Women's Caucus. Debating
Union office, 1 pm.

MOTORCYCLE CLUB: Meeting
for Xmas party; all come. B48, 1
pm.

PHYSICS FILMS: "Understan-
ding the atom . . ." Free. FDAA,
1 pm.

**WOMEN'S INTRAMURAL BAS-
KETBALL:** 7:30: Ed II vs. Med I,
Grads and Meds vs. Ed I. 8:30:
UOccT vs. Science, Molson Hall
vs. RVC. Currie Gym.

**MILTON-PARK CITIZENS'
COMMITTEE:** Regular general
meeting to discuss participation
and control of Milton-Park
community. Students welcome.
3553 St. Urbain, 8 pm.

**MCGILL COMMITTEE FOR
ABORTION LAW REPEAL:** Im-
portant meeting; the abortion
campaign after Nov 20. B27, 1
pm.

SOCIETY OF THE SIGMA XI:
Dr. D. V. Ragone, Dean of
Engineering, Dartmouth
College, on "Alternatives to the
Internal Combustion Engine."
Burnside Hall 1B36 (basement),
8 pm.

**ACADEMIC ACTIVITIES COM-
MITTEE:** Open forum on
Lessons from the Russian and
Chinese Revolutions. Leacock
219, 1 pm.

**PAUL GROSMAN LIBERATION
FRONT** wishes Comrade
Grosman a swift recovery from
weekend of debauchery — the
Proles.

students' society election

for Students' Council Representatives
Wednesday December 1, 1971

FACULTY	POLL(S)	TIMES
ARTS & SCIENCE		
Leacock Building		10 am - 4 pm
Arts Building		10 am - 4 pm
University Centre (Union)		10 am - 4 pm
Otto Maass Building		10 am - 4 pm
Stewart Building (South Level)		10 am - 4 pm
Frank Dawson Adams Building		10 am - 4 pm
Strathcona Medical Building		10 am - 4 pm
McIntyre Medical Building		10 am - 4 pm
EDUCATION		
Education Building		10 am - 4 pm
University Centre (Union)		10 am - 4 pm
Arts Building		10 am - 4 pm
Leacock Building		10 am - 4 pm
COMMERCE		
Leacock Building		10 am - 4 pm
Arts Building		10 am - 4 pm
University Centre (Union)		10 am - 4 pm
RELIGIOUS STUDIES		
Divinity Hall		10 am - 2 pm
Leacock Building		10 am - 4 pm
University Centre (Union)		10 am - 4 pm
Arts Building		10 am - 4 pm
DENTISTRY		
Strathcona Medical Building		10 am - 4 pm
Royal Victoria Hospital		12 pm - 2 pm
Leacock Building		10 am - 4 pm
University Centre (Union)		10 am - 4 pm
Arts Building		10 am - 4 pm
PHYSICAL & OCCUPATIONAL THERAPY		
Leacock Building		10 am - 4 pm
University Centre		10 am - 4 pm
Arts Building		10 am - 4 pm
McIntyre Medical Building		10 am - 4 pm

Any full or partial student at the University may
vote

No person will be permitted to vote without a per-
manent McGill ID card or claim stub.

Jack Cohen
Chief Returning Officer

by marsha fine

Candidates discuss platforms

Student Council elections take place tomorrow and several candidates were reached for the details of their proposals.

All Arts candidates have expressed concern over making Council more active. Mario Di Paolo BA E2 feels that the Student Society "should become more of a body in which students could participate, not just watch." Bruce Campbell BA U1 says that McGill needs a "more active Students' Council," since "recent Councils have not been doing all that they can or should." Nigel Gibson BA 3 would like to "clean up and knock some life into Student Council."

Regarding the actual functioning of the present Students' Council and its Executives Pomerantz and Tanny, Di Paolo feels that more information is needed before he can comment; Campbell and Gibson do not.

Campbell has condemned the present executive for "being inefficient and ineffective" and for having "consistently failed to put forward any proposals that concern students" such as improved Union services.

Gibson has criticized Council for "doing a lousy job. Both (Pomerantz and Tanny) concentrated more on quoting businessmen for private gain rather than serving the interests of the students." He calls for a change in attitude rather than an immediate change in the constitution. Student government should mean more than just glorified administrators."

Di Paolo would like to see the establishment of an "idea cen-

ter" which he describes as a drop-in area where students could come to meet their representatives, present them with grievances and leave them open for debate.

He also thinks that Council should take stands on more definite issues adding that while abortion isn't the most important one confronting students, it is an example of an issue on which Council could take a definite stand.

He urged "prompt research into the present financial situation."

Campbell said that changes would be impossible unless students increased their involvement. How to involve them more? "Council could take a more active stand on issues which affect every student; (for example, the four-year rolling budget)."

Di Paolo stressed that "it's always good for Council to take a stand on something and not be wishy-washy all the time."

Questions about the current controversy over the fee raise for foreign students and the lowering of fees for Quebec students were put to all candidates.

Both Campbell and Gibson feel that the fee raise is unfair and that Council should take an active stand in opposing it. Di Paolo feels that students have not been properly informed about the issues and that there should be a complete analysis of the situation.

All three candidates have experience in student activities: Di Paolo with Radio McGill, Gibson with the *Daily*, and Campbell as a Senator and a *Daily* reporter. Students may vote for two.

Commerce candidate John Roxburgh, B Comm U1, says that there are "unusually intelligent" people running for Council. He would like to "revitalize the Students' Society and make it something to be more respected by students." Roxburgh thinks that in his

faculty it is easier to meet and talk with students since there are only about 500 of them. He proposes to do this through informal meetings and publications in the Balance Sheet and the *Daily*.

As for the executive, Roxburgh feels they are working, but is unsure that what they are doing is good for the students. He sees a polarization taking place.

Bennett Little, B Comm U1, also running for Commerce representative, says that changes should be instigated in the economic area and that the rest of the government decisions would revolve around those changes.

He refused to comment on the current executive, however.

Roxburgh is for the fee hike in principle but would not like to see the disproportion in fees between Canadian and foreign students. Since most Commerce students are Quebec citizens, he thinks Commerce should support a proposal which will make it easier for them to pay.

Little, on the other hand, is opposed to the fee hike.

Joel Berger, candidate from Dentistry has already served on Council and has as his chief aim to complete work to "renegotiate relationships between professional and undergraduate schools." He is annoyed that certain activities get "too much money allotted them" and pointed out the *Daily* as an example. He says that money dental students pay to the Students' Society into the Dental Students' Society since dental students have little time to use facilities at the Union.

As for the foreign student fee issue, he is for foreign students paying a higher amount as "their parents never pay taxes (to the Canadian government)."

He agrees that Council should take a firm stand on subjects such as the Budget, but is uncommitted on the activities of the executive. "On the one hand they have done nothing exceptionally good, on the other hand they have done nothing exceptionally bad."

Debbie Skurnik of Physical and Occupational Therapy has said that she would like to see her faculty and the others brought closer together, and expects to accomplish this partly by bringing reports of council meetings to open meetings of the P and OT faculty and work with the feedback.

The *Daily* was unable to contact the third candidate of Commerce, Tom Dawe, Michael Cohen from Dentistry, Daphne MacLean and Karen Fransblow from Physical and Occupational Therapy, candidates Peter Magill and David Oliver from Religious Studies, and Linda McQuillen and Lach MacTavish from Education.

Bread and Roses!

The Daily has received the following statement from a group of women calling themselves the Bread and Roses Brigade. The statement is printed here in its entirety.

Wednesday night at a general meeting of the McGill Committee for Abortion Law Repeal, a group of women decided to form the Bread and Roses Women's Brigade (Brigade des Femmes Militantes).

The McGill Committee has been operating since September in connection with the Women's Coalition for Abortion Law Repeal. The actions of this group have been centered around organizing for the November 20 March for Abortion Law Repeal, and setting up a Women's Counselling Service to be opened in December.

Members of MCALR were dissatisfied with the politics of the march of November 20 which ended in a total split between the Québécois and English women. Bread and Roses sees the necessity for English movements to work alongside the Québécois in their struggle rather than attempting to remain isolated. A statement will be issued to both the English and Québécois Coalitions at their next general meetings which will clearly express our stand on this matter.

We also see the need to go beyond the issue of abortion, although this is important, to combat sexism on all levels. We are not abandoning the abortion issue as it is one of the most concrete expressions of sexism in our society.

"Sexism is a belief or practice that the sex or sexual orientation of human beings gives to some the right to certain privileges, powers or roles, while denying to others their full potential. Sexism is irrational, unjust, and counterrevolutionary. Sexism prevents the revolutionary solidarity of the People." — The Gay Caucus of the Revolutionary People's constitutional Convention, Philadelphia.

We have taken our name, Bread and Roses Brigade, from the 1912 Lawrence, Massachusetts Textile Strike, where striking women carried banners proclaiming, "Give us bread, but give us roses!"

We are an action-oriented group. Although we are addressing ourselves here to McGill students, we no longer consider McGill as our main constituency.

We have decided to devote our energies to the liberation of all women. The university cannot operate in a vacuum and the liberation of women in the university is dependent on the liberation of women in society as a whole.

McGill women: We invite you to join us in building our movement. Our programme is not complete — it is through action and discussion that we can get it together. Free our sisters! Free ourselves! Pas de Québec libre sans femmes libérées.

GENERAL MEETING THIS TUESDAY, 1 PM, ROOM B26 — UNION.

by joel ruimy

Support Africa struggle

The racist policies of the white minority government of Southern Rhodesia, and the developing resistance to these policies, were discussed yesterday at a meeting of the Afro-Asian Latin American Peoples' Solidarity Movement (AALAPSM).

Guest speaker was Hidipo Hamutenya, representative of the South West African Peoples' Organization, who described the various procedures his and other African independence movements have used to free themselves from European colonialist powers.

During the meeting several speakers denounced British colonial policy, specifically, the failure of the British government to take more effective action against the government of Southern Rhodesia, other than imposing a weak economic boycott.

They accused the British colonialists and the American imperialists of war crimes against the Rhodesian peoples.

Hamutenya gave an account of the brief history of SWAPO.

He said that the organization was formed in 1959 as a protest movement designed to inform the world of the plight of the Zimbabwean peoples, but claimed that since 1968, the organization has been forced to resort to guerrilla tactics.

Hamutenya went on to say that SWAPO has a well-trained underground that has already proved to be a threat to the government of Southern Rhodesia.

He enumerated several other African organizations, comprised mainly of teachers, students, and intellectuals, which are working in conjunction with each other to bring about revolution in several other African nations.

MCGILL DAILY

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Editor: **Tom Sorell**
Advertising Manager: **Victor Loewy**

BLUME'S BUDGET BAFFLEMENT

Sir,

May I comment on your feature of Wednesday, November 10, entitled "McGill's Four-Year Plan: the Politics of Budget Cutting", and its accompanying chart "McGill Priorities?". The chart and the text created the impression that McGill has embarked on a radical anti-Science, anti-Arts and pro-Management policy, e.g.: "... the administration's new four-year plan favors management over science by a ten-to-one ratio, over arts by a six-to-one ratio." I was duly impressed by your chartmanship but dismayed by the fallacy of your statistical approach and the resultant distortion of the facts. Surely, you want to look at how the whole budgetary pie is cut up and compare the size of the individual faculty slices for 1971/72 and 1975/76 in order to determine present and future McGill priorities.

I did a little statistical exercise of my own based on the same source of data as you (McGill Reporter) and came up with very different conclusions. I found that the budgetary Big Seven of 1971/72, with annual budgets over one million — Science, Medicine, Arts, Engineering, Education, Agriculture, Graduate Studies — are still the same Big Seven in 1975/76, in exactly the same order, and with approximately the same size of individual slice. In 1971/72 they share 91 percent (23.8 million) of the total budget (26.2 million); in 1975/76, 90 percent (26.1 million) of the total budget (29 million), i.e.:

THE BIG SEVEN	PERCENT OF TOTAL BUDGET SHARE		CHANGE
	71/72	75/76	
1. Science	22.22 (1.)	21.22	- 1%
2. Medicine	20.2 (2.)	20.2	None
3. Arts	18.92 (3.)	18.72	- 0.22
4. Engineering	10.92 (4.)	10.92	None
5. Education	8.62 (5.)	8.92	+ 0.34
6. Agriculture	6.42 (6.)	6.22	- 0.22
7. Graduate Studies	4.2 (7.)	4.12	- 0.12
	91.2	90.2	- 1%

I also found that the budgetary Little Five of 1971/72 — Music, Management, Dentistry, Law, Religious Studies — are still the same Little Five in 1975/76. In 1971/72, they share 9 percent (2.3 million) of the total budget (26.2 million); in 1975/76, 10 percent (2.9 million) of the total budget (29 million), i.e.:

THE LITTLE FIVE	PERCENT OF TOTAL BUDGET SHARE		CHANGE
	71/72	75/76	
1. Music	2.22 (2.)	2.32	+ 0.12
2. Management	2.12 (1.)	2.92	+ 0.82
3. Dentistry	2.2 (4.)	2.2	None
4. Law	2.2 (3.)	2.12	- 0.12
5. Religious Studies	0.72 (5.)	0.72	None

Now if you had devoted your feature to a passionate protest that, among the Little Five, Management will have managed to nudge Music out of first place by 0.6 percent in terms of total budgetary allocations, our Brass Band might have serenaded you gratefully, at musicians union rates. However, perhaps we will introduce a joint degree in Music and Concert Management and even the score that way. Or if you had questioned the wisdom of allocating an increase of 0.1 percent of the total budget to Law rather than Dentistry, I might have joined in the debate on one side or the other depending on whether I had a toothache or legal trouble at the time. But I would still have to say that, according to my statistical exercise, McGill's order of Faculty priorities for 1975/76 is the same as it is today.

So which "Statistical Newsletter" do you read?

Helmut Blume
Faculty of Music

Editor's Note: Dean Blume seems intent on minimizing the importance of McGill's shift in priorities. By calculating differences in the size of the slices of "the whole budgetary pie" allotted to the various faculties over the four-year period, Blume comes out with figures that seem very low. However, as a statistical approach, this conceals more than it reveals. The change of 1 percent in the percentage share of the Science Faculty, for example, represents, if Blume's own figures are correct, a sum of about \$290,000 in 1975-76 alone. A lot of professors' salaries can be paid with that kind of money.

The Daily's table showed how each faculty would be affected by the four-year plan. It suggested that Management would benefit, Science and Arts suffer. The story appearing on page one today might serve to "flesh out" our statistics a little: Management is expanding at the expense of Arts and Science.

Far from being fallacious, our statistical approach was the only one which could enable comparison of the effects the budget cuts would have on the various faculties. It is in the calculation of these effects that the university reveals its priorities. If it decides that Science and Arts will have to be cut back while Management undertakes an expansion program, then that is a priority, no matter what the percentage of the total budget involved.

Du Duplessisme Catholique au Duplessisme Erotique

Robert Bourassa stumbled to power in April, 1970. In the last 18 months this homegrown version of liberal rationality has been pondering two basic problems of Quebec society: the regional disparity which exists between Montreal and the rest of the province, and the high unemployment rate, which seems ingrained in the structure of the Quebec economy. The solution to both these problems, it would seem, is near at hand.

Soon after his electoral victory, Bourassa dutifully shuffled off to Europe in search of investors. This was followed by trips to San Francisco and New York, where his reception among the business community was rather cool despite the fact that he broke bread with established money, i.e. David Rockefeller of the Chase Manhattan. Subsequent attempts to give away the province's resources were finally successful when he handed International Telephone and Telegraph (ITT) the timber-cutting rights to a good part of northeastern Quebec. One must understand that with annual sales of several billion dollars, ITT is in need of investment subsidies to carry out this project. These subsidies have been promised by the provincial authorities.

On another level, Bourassa's Ministry of Tourism has also been hard at work luring American money to La Belle Province.

This was seen last summer with the publication of a brochure popularly known as "Comment séduire la Québécoise", only in English and only for American consumption. This publication was also indicative of the high level of political consciousness of the Liberal cabinet ministers; the Minister of Tourism is, of course, a woman.

Recently, however, Bourassa has become aware of the nature of the piecemeal stop-gap measures and although incrementalism, rather than wholesale planning is the order of the day, he has conceived of a long-range solution to the problem of unemployment.

In each of seven centers outside Montreal (Trois Rivières, Rimouski, New Richmond, Hull, Sherbrooke, Drummondville and Chicoutimi), there will be built huge, luxurious pleasure palaces or Palais de Loisirs as they will be called (the civil

service already refers to them as the P.L.Q.—Palais de Loisirs du Québec). An avalanche of jobs will be created in the construction and staffing of these huge pyramids. The staff jobs will be permanent, moreover. Due to the nature of planned activities in these palaces, both men and women will be hired.

Not only are the P.L.Q. to house the first legalized gambling centers north of the 49th parallel, but they will also serve the sexual needs of our southern neighbours, already tantalized by the aforementioned Ministry of Tourism brochure. Legalized prostitution is of course well known as a moneymaker in many European countries and the Premier hopes to cash in on the New American Morality. The principal political danger remains the anticipated objections of the Church. Catholic Quebec is not yet Catholic France.

The brilliance of the solution, according to the Bourassa entourage, lies not only in the creation of the 3500 jobs directly related to the P.L.Q., but also to the jobs created by that well-known mythical force—the multiplier effect. Moreover, since Montreal will not host one of these palaces, the hordes of anticipated tourists will gravitate to outlying areas. A whole tourist infrastructure will emerge and prosperity assured for these traditionally poverty-stricken regions.

Only two problems remain to be resolved before the PLQ emerge. The first is the nature of the ownership of these palaces; several business pressure groups (conseil du Patronage, Conseil Général de l'Industrie) are lobbying for private ownership, but with the success of Loto Quebec, many of the Quebec civil servants wish to have a hand in the management of the P.L.Q.

Second, it is feared that the huge U.S. dollar outflow generated by the P.L.Q. will cause the American government to take retaliatory measures such as a special tax on American capital coming into Quebec. One of R. Garneau's (the Minister of Finance) top civil servants is presently negotiating this aspect of the plan with U.S. officials.

P. Tetrault

LETTERS

Deux légères erreurs

Monsieur le rédacteur,

Je voudrais rectifier deux légères erreurs qui se sont glissées dans deux des excellents articles que vous avez publiés sur le cas de M. Dixon. Dans l'un de ces articles, vous me citez: "The McGill sociologists are setting a very bad precedent by doing a hatchet job on one of their professors." Vaillancourt concluded. "It's not the first time and it won't be the last." (McGill Daily, Nov. 17, p.3, col. 1).

La dernière phrase se réfère à des cas de notoriété plus ou moins publics dans McGill dans son ensemble, et pas nécessairement au département de sociologie. D'ailleurs, j'ai suffisamment insisté (voir la première phrase de la citation) dans l'interview que je vous ai accordé sur le fait qu'une majorité des membres du comité se préparait à créer un

très mauvais précédent en voulant congédier M. Dixon que votre journaliste (et vos lecteurs) auraient dû comprendre qu'il y avait là une contradiction entre ces deux phrases si elles s'appliquaient toutes deux aux sociologues de McGill. En effet, on ne peut logiquement dire que quelque chose constitue un précédent et dire en même temps que ce n'est pas la première fois que ça se passe, à moins qu'il ne s'agisse de deux groupes différents.

L'autre erreur se trouve dans le McGill Daily du 24 nov., p.1, col. 3-4. Je n'ai jamais dit que "this political 'hatchet job' ... would not go unpunished." D'ailleurs, si j'ai accepté d'assister à une réunion du comité des sociologues de McGill à la demande de M. Dixon et avec l'accord du comité, ce n'est pas en tant que représentant du comité d'éthique de l'association canadienne de sociologie, ne

en tant que représentant de mon département de sociologie, ni encore moins en tant que représentant du peuple québécois. J'y suis allé, après avoir pris avis de personnes de jugement à McGill et ailleurs, comme personne préoccupée par la préservation des droits d'une collègue sociologue aux prises avec une procédure formellement correcte mais donnant toutes les apparences d'être fondamentalement viciée par des préoccupations politiques et personnelles.

Le fait que M. Dixon a été réengagée, M. le rédacteur, par un renversement de dernière minute, n'est probablement pas étranger à la lumière que le McGill Daily, entre autres, a osé jeter sur une réalité sociale que d'autres auraient peut-être préféré garder dans l'ombre afin d'arriver à une issue différente.

Jean-Guy Vaillancourt
sociologue

Pomerantz as "overbearing mother"

Sir,

The great leaders of history have often been likened to "shepherds" and "fathers". I would be inclined to liken Richard Pomerantz to an "overbearing mother". It is motherish to jealously suppress any threat to your dominance; to stash the truth into garbage cans when nobody is looking (which I have had personally substantiated); to make threatening letters marked confidential. Mr. Pomerantz, I respect you and always have since elementary school days. But you are in the wrong place and I personally feel you should get the hell out. And yet, perhaps, you represent all too well, the student body of this frozen university.

John Lavery

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A.S.U.S. ELECTIONS

E1 REP
Elisabeth Botman
Paula Fainstat
Pamela Fitzgerald

E2
Michael Goodman
Anna Lee Yassi

U1
Miguel Figueroa
Ann Kerr

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students' society council elections

ELECT! THE MAN OF YOUR CHOICE TO OFFICE

ARTS & SCIENCE

BRUCE A. CAMPBELL

QUALIFICATIONS: ■ Students Senator 1971 ■ Committee on Rights of Senate 1971. **PLATFORM:** ■ *Activism:* Council has not taken a definite stand on those issues that involve students: Housing, Academic affairs, etc. This inactivity must change. ■ *Service:* The Union services must improve. The quality of the food in the cafeteria should be scrutinized more closely. A general increase in student services is needed. ■ *Experience:* The council needs people who have experience in university affairs. I feel that my presence on Council would help to increase contact between the Students' Society, The University, and the community.



ARTS & SCIENCE

NIGEL GIBSON

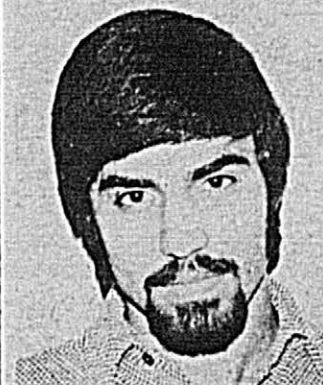
■ Co-Editor Student Handbook 71. ■ News Editor McGill Daily 71. ■ Freshman Advisory Programme 70/71. ■ Residence student. ■ I am tired of the lack of imagination and complacent corruption permeating our student government. While I recognize the nature of our priorities facing us—unemployment, housing, Students' Society financing—I believe that there is a fundamental difference between approaching our common problems seriously, and taking ourselves too seriously. If elected I promise to knock some life into Students' Council.



ARTS & SCIENCE

MARIO DI PAOLO

Students must elect honest and committed councillors... councillors who can offer intelligent suggestions and objective criticisms. ■ A concerned representative must be able to communicate with the students he represents. ■ Formulate ideas, concepts and bring them into council for discussion. ■ Generate comments and debate on the issues which are confronting today's student. ■ Initiate a study to examine the situation of abortion in Quebec. ■ Establishment of new services for which there is a real need and to support and improve existing ones. ■ Establish an "Idea Center" where students would be able to present concrete proposals. ■ Commence prompt research into our present financial situation in order to obtain feasible solutions.



EDUCATION

LACHLAN IAN MACTAVISH

Age - 21. Third year Physical Education. **ACTIVITIES:** ■ C.A.P.H.E.R. ■ Intramurals ■ Intercollegiate (1st year MacDonald College) ■ Skiing ■ No promises, just good representation for the Faculty of Education.



EDUCATION

LINDA McQUILLEN

NO PEN

SKETCH

AVAILABLE

AT PRESS

TIME

DIVINITY

PETER G. MAGILL

As a representative of the Student Council, my main concern will be to influence the role of Religious Studies Faculty within the University. Too often, we have had the image of a separate entity, it's time to stand firm and show that we have a voice at McGill. We are a vital part of this University! A VOTE FOR ACTION IS A VOTE FOR MAGILL ON DECEMBER 1st.



DIVINITY

DAVID OLIVER

■ McGill Daily photographer 69-70 ■ Editor of Old McGill 71 ■ Faculty Council Representative, Religious Studies 71-72 ■ Secretary-Treasurer TUS & URSS 71-72 ■ B. Th. II As Undergraduates of the Faculty of Religious Studies, we must exercise our influence in determining what the Students Council does with our money. We are not isolated from the position of power. We have a voice and a vote. Let's use it!



DENTISTRY

**JOEL
BERGER**

NO PEN

SKETCH

AVAILABLE

AT PRESS

TIME

DENTISTRY

**MICHAEL
COHEN**

NO PEN

SKETCH

AVAILABLE

AT PRESS

TIME

ELECT!
THE
MAN
OF YOUR
CHOICE
TO
OFFICE

COMMERCE

**BENNETT
LITTLE**

QUALIFICATIONS: (1) President, Perfection Label Co. (2) Member, Spanish Students Assoc. 1969-70 (3) Member, Introductory Economic Students Council - 1969-70 (4) Member, English Legislative Assembly 1970-71

PLATFORM: ■ Active Responsible Representation of Faculty of Management Views to Students Council. ■ Complete support in the Establishment of a Balanced Council Budget. ■ Provision for a McGill Daily Apparatus Responsible to the Needs of the Majority. If YOU want it—VOTE for it—vote Bennett Little for Commerce for Council

COMMERCE

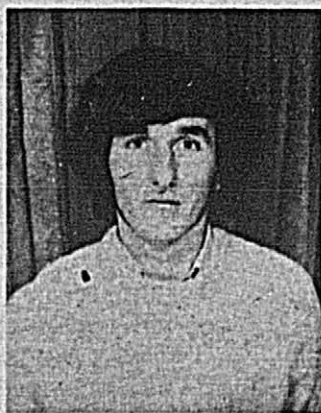
**JOHN
ROXBURGH**

It is painfully obvious that in recent years the Students' Council and the Students' Society have lost touch with the student body of McGill. To bring the students of McGill back into contact with their Society will be the major task confronting the councillors during the coming year. This cannot be accomplished if we are all to split into factions; grab what we can and run. I am running first for Council, not because I believe in the Students' Society for what it is, but because I believe in the efficient, beneficial servant that it is capable of becoming.

COMMERCE

**THOMAS
DAWE**

■ The student council is an autonomous body which is designed to speak in the name of all students. ■ This is effective, only if there is student support for the councillors. ■ In previous elections this participation has been minimal. ■ We must now determine the relevance of the students society. ■ What are the needs of the students? ■ Similarly, are students satisfied with the way in which their money is being spent. If not what recommendations do you as students have. ■ Your councillor is responsible to you, so take the time to elect a responsible and interested person. ■ This is my platform, not only to run on for election, but to stand on if elected through your support.



ELECT!
THE
MAN
OF YOUR
CHOICE
TO
OFFICE

P & O T

**KAREN
FRANSBLOW**

Physio and Occupational Therapy is as much a part of this university as any other faculty. We have kept ourselves isolated too long. P.&O.T. deserves a voice in the affairs of the University. I promise to actively represent our faculty and keep it in touch with the rest of the University, in order to make us better known.



P & O T

**DAPHNE
MacLEAN**

I am running for P. & O.T. representative to the Students' Council to discover McGill as a university community and to help to integrate the Physio & Occupation Faculty into this community. Also, I am considering applying for an International Students' Council in Peru this summer and think that serving on the council will be good preparation.



P & O T

**DEBBIE
SKURNIK**

Our faculty has been, up to now, somewhat apart from the main student body (both geographically and spiritually). Although the first can't be helped, the second gap can be bridged by someone who will relay information accurately and unfailingly to each student in our faculty. I would like very much to accept this responsibility as well as to attempt to air any grievances presented to me by our faculty. Although this term is only for a short while, I hope to set a precedent in good representation which can be carried over into next year.



The Ross Memorandum

TO: ALL MEMBERS OF FACULTY
FROM: HOWARD ROSS, Dean
SUBJECT: BUDGET 1972-73.

On October 21, I made an interim report on next year's Budget and I would like now to report more fully.

The Budget now going forward to the Board of Governors authorizes expenditures of \$603,000 compared to \$547,000 for the current year. After allowing for a very modest increase in expenses, and salary increases at somewhat similar rates to those of recent years, I estimate this will make possible 3 new appointments at the Assistant Professor level. As Professor Byrd retires at the end of this year and Nick Matossian has already resigned, this indicates a net addition of one staff member.

Two points should be mentioned:

1. Professor Briant is on a one-year's leave. He has not yet decided whether he will return next year, but will decide definitely by February. If he does not return, we will be in a position to make one more appointment.
2. Professor Marshall has been granted a further year's leave (without pay), and expects to return for the 1973-74 academic year.

THE 4-YEAR BUDGET PLAN

It is expected that the Governors will adopt the 4-year Budget Plan referred to in my interim report. It is important for all members of Faculty to understand the implications of such a decision.

Under the Plan, Faculty budgets will be based on teaching load calculated by a fairly complicated formula. Naturally, this involves assumptions of enrolment and also of the percentage of teaching done within the Faculty. Our budget is expected to increase annually at the same rate as the increase for 1972-73 (effectively by one net staff addition each year) if we reach the following goal by the fourth year of the Plan (1975-76).

Course	Student	Percentage Taught in Faculty
B. Com.	480	66
M.B.A.	150	100

Some explanation is required of present teaching load. In the B. Com. program, the comparison of present enrolment with the above target is not easy. The latest figures I have for the current year are 154 collegial level and 351 university level. By 1975-76 all collegial level will have been phased out, and to meet the target we will have to have an average of 160 students in each of the 3 university years. Allowing some margin for drop outs, this might suggest a freshman intake of at least 180. In comparison with this, we have this year a freshman registration of 140. It would seem we must then increase by at least 10 registrations per year. Furthermore, it has been estimated that we only did 40.5 percent of the B. Com. teaching load within this Faculty in 1970-71. To reach the targets on which our budgets are based, we must do two-thirds of our own teaching by 1975-76. The revised curriculum is expected to produce this required increase.

In the M.B.A. program, our current registration is 95, and the plan projects an increase of 55 or about 14 per year.

The following points should be noted:

1. The Ph.D. program is not included in these calculations. According to the formula now used by the University, any Ph.D. students will count effectively as additional M.B.A.'s.
2. The overall teaching load is the significant factor. Thus more enrolment in one program can be used to offset less in the other. Also enrolment and percentage of teaching within the Faculty also may compensate for each other.
3. Any additional teaching we do for other faculties — either by special courses or by their students taking our regular courses — will count towards our teaching load.
4. Changes such as the proposed evening or part-time degree courses will involve some adjustment of budget. Thus I believe we should pursue such plans on their academic merits, on the assumption that, if such changes make sense and get the appropriate approval, we will not suffer financially.
5. If teaching load increases faster than we estimate, an upward adjustment in budget is contemplated.
6. If teaching load does not increase, we may expect a downward adjustment, but it has been indicated that as the purpose of the 4-Year Plan is to encourage Faculties to plan ahead, such situations will be reviewed carefully. It is not intended to make arbitrary budget reductions simply because teaching load increases more slowly than expected, if this works demonstrable hardship on the Faculty.
7. Lloyd Amey has made his review of the assumptions used in producing this budget and the 4-Year Plan. He has a number of suggestions for more refined procedures in calculating some of the budget elements. While it is too late for changes to be introduced at present into the 1972-73 Budget, the University authorities have said they would welcome an opportunity to consider any such suggestions and Lloyd has agreed to meet with the Accounting Staff to discuss the possibility of better formulae for future budgeting. It is my own conclusion, as a post mortem on the 1972-73 budget procedures that, while they are certainly in some respects quite arbitrary, they are a welcome improvement on the straight across-the-board reductions we adopted last year as the only feasible solution in the time then at our disposal. Those drafting our budgets are not, as some campus critics imply, a set of irresponsible autocrats, drunk with power. They are, in my view, a very earnest group struggling with the almost impossibly difficult problems of fair budgeting in a large and diversified university. I am sure our budgeting will get better and better as we work at it. And I am also sure Lloyd Amey's ideas will be most helpful.

The 1972-73 Budget and the 4-Year Plan will be on the Agenda at our December 2 Faculty Meeting. If anyone wishes to discuss any aspect of the Budget or Plan before that date, I should be glad to see them. It has been my practice to review the budget calculations in more detail with our Faculty's Administrative Committee, as the mathematics get somewhat complicated for general discussion.

Management .

Continued from page 1

tain non-departmental courses.

Touching upon the possible duplications by his faculty of certain courses already offered by other departments, Shapiro said that "nobody consciously duplicates."

He continued: "We are proud to be part of the McGill environment." However, Shapiro felt that there were certain management courses such as Marketing, Finance and Accounting, which should be offered by his Faculty.

Shapiro stressed that the Faculty was only trying to establish "high quality" honours programs, similar to those presently offered by other university departments, but reassured: "We do not intend to establish ourselves at the expense of other departments."

Shapiro refused to concede that students were being unjustly restricted in Management programs. Furthermore, he said, there would be allowances for people who were interested in joint majors to expand their areas of study. He cited the example of a Labour-Relations majors program, which involves both the Arts and Management faculties.

Referring to the university's economic difficulties, Shapiro said "It is unfortunate that we are having to catch up at a time when McGill is being restrained."

Shapiro summed up the intentions of his faculty: "We have no pretense of empire building."

Lecturers . . .

Continued from page 1

Department Chairman J.-Ethier-Blais, who signed the letters, also claims that the lecturers were informed of this "decision" by his predecessor G.-P. Collet.

A member of the teaching staff denied this. "We were merely reminded that we would have no warranty. We expected that cases would be discussed individually and that not all lecturers would be fired."

The decision not to rehire the 12 lecturers was supposedly taken at a meeting of the Comité de Coordination on November 24, 1971. Although many members were absent, the "vote" was unanimous.

Of the three lecturers who are being allowed to stay, two were appointed recently by the Chairman without the department having been consulted.

One of the fired lecturers complained, "The procedure followed in hiring these people is somewhat of a mystery."

Since the CEGEP system will still be in existence next year, the department will obviously need to replace the fired lecturers.

Most of the lecturers have years of satisfactory service behind them and can produce letters to prove it.

The question then arises as to whether they can be replaced without lowering standards in the department.

Ethier-Blais has not yet revealed how he plans to replace the lecturers.

No thought seems to have been given to the effects of the

department's action on the lecturers. Most of them have families and, with the number of unemployed teachers in Quebec, finding new jobs would be difficult.

Some of the lecturers are also working on their theses and no alternative arrangements seem to have been made for them.

The affected lecturers and sympathetic colleagues within the department plan to challenge Ethier-Blais' decision.

The importance of the issue was emphasized by one of the lecturers involved: "The matter is of crucial importance to every member of the French department, staff and students, as well as members of other departments since such decisions may also be made in their departments."

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MONTREGIAN GEOLOGY CLUB, general meeting—film will be shown—FDA building, Rm. 232, new members welcome—Monday Nov. 15, 1 P.M.

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